

## Strategic Plan 2025-2028

Age Concern Durham County trading as Age UK County Durham





#### Introduction

This strategic plan guides our decision-making and actions on behalf of service users until 31 March 2028. It shapes the work and services we deliver and the management of our charity and finances. It allows us to set appropriate operational targets, manage the work and ensure value for money for all for our funders and service users. The plan provides a vehicle for the sustainable success of Age Concern County Durham (trading as Age UK County Durham) and the delivery of our mission.



## Charitable objectives

To promote the following purposes for the benefit of people aged 50+, principally but not exclusively, in and around County Durham:

- Assisting people in need by reason of ill-health, disability, financial hardship, social exclusion or other disadvantage.
- Preventing or relieving poverty.
- Promoting equality and diversity.
- Advancing education.
- Promoting human rights.
- Preventing or relieving sickness, disease or suffering both physical and mental.

#### **Mission**

Enabling people to have happy, healthier, longer lives.

## **Our values**

**Ambition** To make County Durham a healthier place to age

**Development** We continually improve our services and resources

**Engagement** We actively engage with our people and partners to

plan and deliver our work

**Respect** We treat all people with equal respect and dignity

**Integrity** We do what we say we will do



#### **Our Vision**

# To positively transform the ageing experience in County Durham

### **Business principles**

The Board of Trustees have agreed the following business principles to underpin the strategic planning objectives.

- Transparency, accountability and inclusivity
- Freedom of choice and decision making
- Effective use of financial and non-financial resources
- Continuous improvement of self-sustainability
- Proactive communication

#### **Priorities**

- Deliver services in line with local, regional and national strategy
- Early intervention and prevention and promoting independence
- To align the Information and Advice services to changing needs
- To empower people aged 50+ to participate in shaping current and future services

## Implementing the plan

For each of the four strategic priorities we have developed an implementation framework, identifying our priority actions, our timescales for delivery, our intended outcomes and resource implications.



## **Measuring and monitoring**

We will regularly review our impact.

We will identify key performance indicators (KPIs) relevant to each of our strategic priorities, and measure and analyse these in order to assess our performance and inform improvements.

## Communicating

We recognise that effective two-way communication is critical to our success.

We therefore incorporate communication into the planning and delivery of all our programmes of work.



## **Annual reporting**

KPIs will be approved and monitored by the Board of Trustees. They will be reported to service users, staff, volunteers and stakeholders through publication and dissemination of our Annual Report and our annual submission to the Charities Commission.

#### Resources

We ensure efficient and effective use of resources to deliver our strategic plan.



## **Summary**

Outlined within this document is the planning and decision making that will enable us to deliver our vision of positively transforming the ageing process in County Durham.

#### **Contacts**



info@ageukcountydurham.org.uk



0191 386 3856